

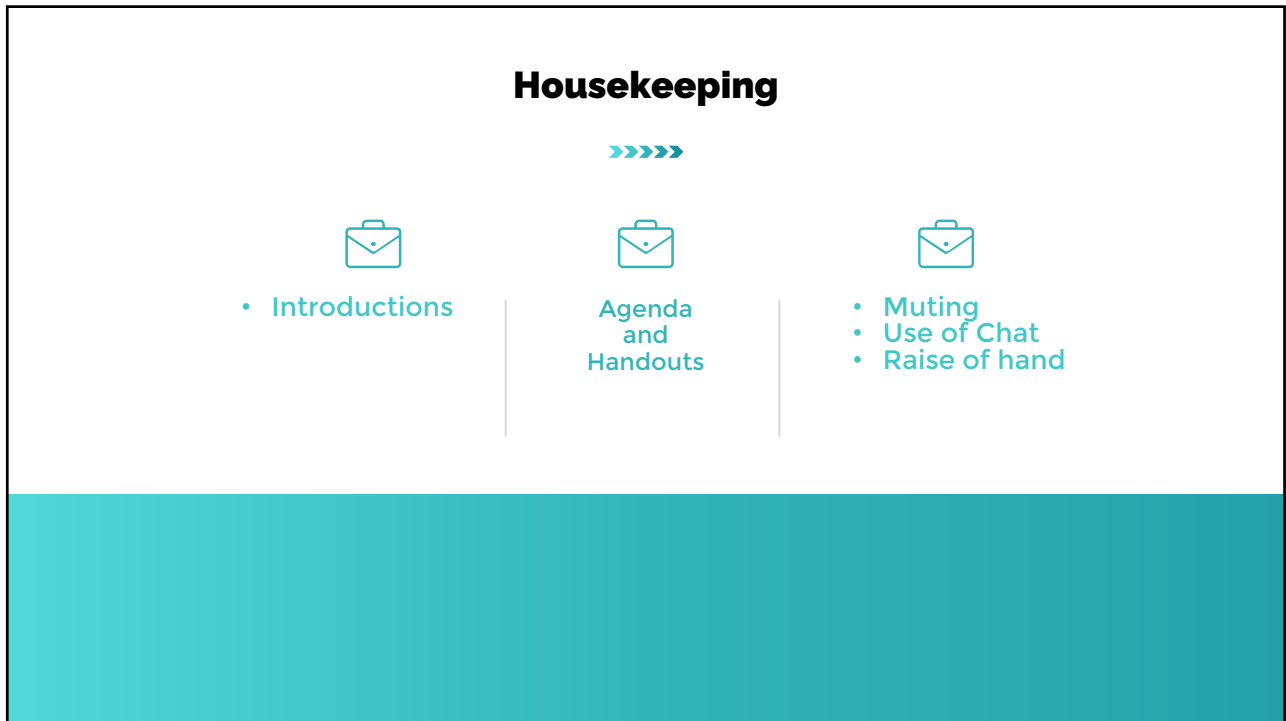
**Hospice Consultant Certification**  
*An Interactive Virtual Training*

Bobbie Warner RN, BSN  
Senior Program Manager

**CHAP** Community Health Accreditation Partner

The slide features a white background with teal and yellow accents. On the left, there are two vertical panels: the top one shows hands holding a card and a pen, and the bottom one shows hands being held. On the right, there is a vertical bar with a teal and white striped pattern at the top and a solid yellow section below. The title is in a large teal font, and the subtitle is in a smaller teal font. The presenter's name and title are in a teal font. The CHAP logo is in white on a teal background.

1



**Housekeeping**

»»»»»

- Introductions
- Agenda and Handouts
- Muting
- Use of Chat
- Raise of hand

The slide has a white background with a teal footer bar. The title 'Housekeeping' is in bold black font. Below it is a teal arrow icon. Three teal envelope icons are arranged horizontally, each above a list of items. The items are: 'Introductions', 'Agenda and Handouts', and a bulleted list containing 'Muting', 'Use of Chat', and 'Raise of hand'. Vertical lines separate the three columns.

2

Name – State – Why Hospice

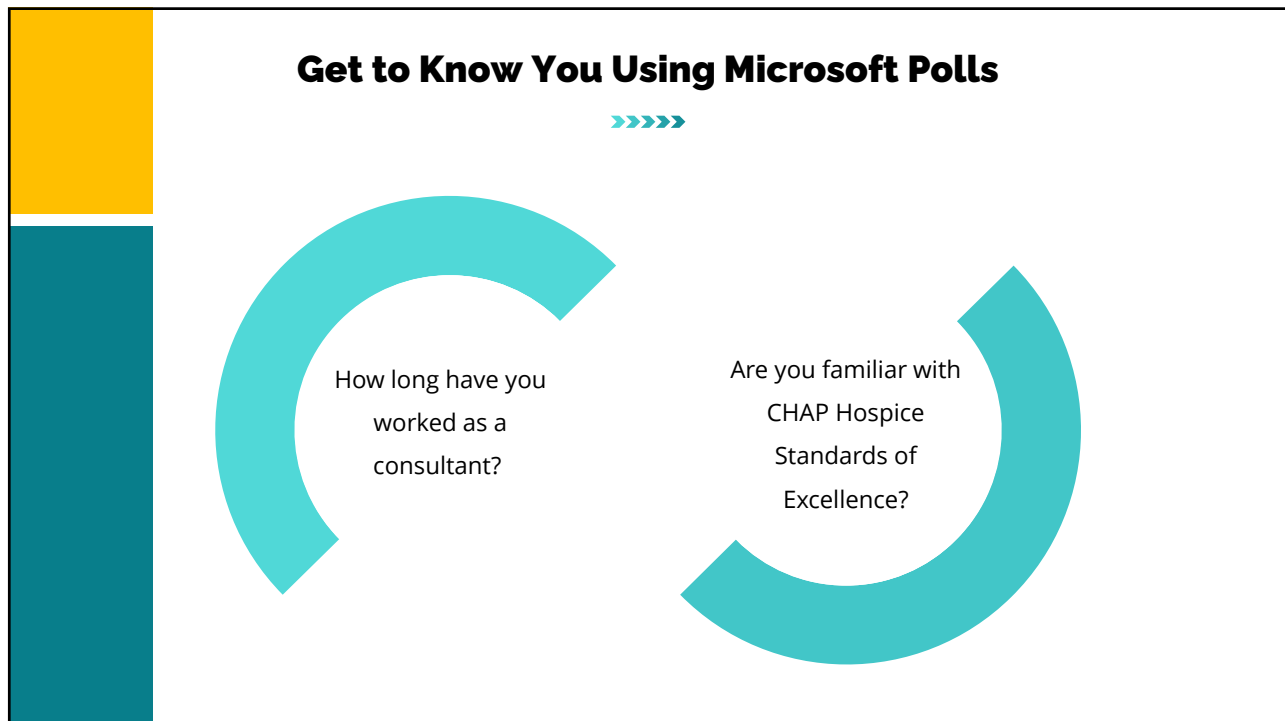


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**Get to Know You Using Microsoft Polls**

»»»»»



How long have you worked as a consultant?

Are you familiar with CHAP Hospice Standards of Excellence?

4

## Disclosures/Conflict of Interest

This nursing continuing professional development activity was approved by the Virginia Nurses Association, an accredited approver by the American Nurses Credentialing Center's Commission on Accreditation.


There are no conflicts of interest for any individual in a position to control content for this activity.

### **How to obtain CE contact hours:**




Criteria for successful completion includes attendance at the entire event (both days), participation in engagement activities, completion of an evaluation and completion of the consulting exam.

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### **CHAP Standards of Excellence**

- 
Revisions
- 
Version
- 
Evidence Guidelines

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## Additional Resources

- Appendix M – State Operations Manual (SOM) Conditions of Participation
- Appendix Z – State Operations Manual (SOM) for Emergency Preparedness
- MLN newsletters and CHAP eNews
- <https://www.cms.gov/Outreach-and-Education/Outreach/FFSPovPartProg/Electronic-Mailing-Lists>

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Participant Guide  
Page 6

**CHAP**

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## Hospice Patient/Family Centered Care (HPFC)



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## Elements of the Patient Bill of Rights

- **Involvement** in development of the Plan of care
- **Informed of**
  - Scope of services
  - Limitations of those services
  - Hospice's advance directive policy
  - Services covered under the hospice benefit
- **Refuse** care or treatment
- **Choose** their own attending
- **Free from mistreatment**, neglect, verbal, mental, sexual or physical abuse, misappropriate of property and treated with respect
- Able to **voice grievances** regarding treatment provided or failed to provide
- **Confidential** record per law and regulation
- Received effective pain management and **symptom control**

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## Implementation of Patient Rights

### Complaint Process

- Policy and procedure
- Documentation format
- Education of staff
- Patient information regarding process
- Education of patient/caregiver
- Address all incoming complaints
- Monitor for trends and act accordingly
- Validate process is effective

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## 2022 Top Findings in HPFC

Standard	Content	CMS Tag
HPFC 2.D	Elements to be present in the Patient Bill or Rights (26%)	L515, L503, L518
HPFC 9.D	Advance directive written information elements (19%)	L503
HPFC 1.D	Hospice has a patient bill of rights (16%)	L501
HPFC 10.I	Advance directive provided to patients (16%)	L503
HPFC 3.I	Bill of rights is provided verbally and in writing prior to provision of care. Signature is obtained. (16%)	L504

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## Top Findings in HPFC

### **HPFC. D2; 418.52(c)4; Elements of the Bill of Rights**

**L 503:** *The hospice must inform and distribute written information to the patient concerning its **policies** on advance directives, including a description of applicable State law.*

**L 515:** *Right to choose their attending physician; have this person involved in their medical care in all hospice settings and the attending provides the care for the patient*

**L 518:** *- Receive information about the services covered under the hospice benefit*

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## Tips for Success



Documentation of  
advance directive  
conversation

Teach staff to complete  
all information gained  
on admission



Review documents for  
completion

Checklist for  
admission elements

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## Angel Wings Hospice

Initial organization, passed survey through deemed CHAP  
 Accreditation visit two months ago  
 Current census – 30

Has contract in place for short term inpatient care, and respite services

Administrator is non-clinical. Clinical Director is new to hospice but has managerial experience in home health.

Staff consists of 4 RN case managers, MSW who also fulfills role of volunteer coordinator, Chaplain who also fulfills role of Bereavement Coordinator, 4 hospice aides.

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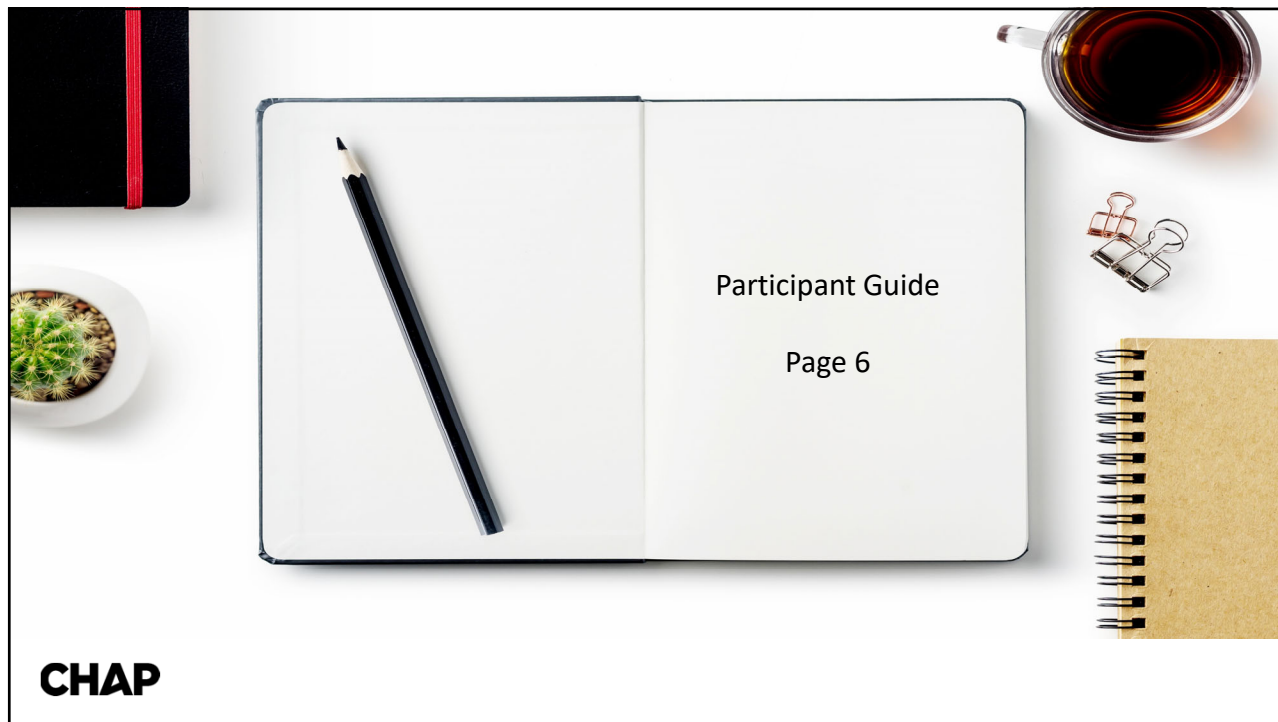
Medical Director is contracted

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# Hospice Assessment, Care Planning and Coordination

*HCPC*

A collage of images related to hospice care. The top left shows a person's hands writing on a clipboard. The bottom left shows a close-up of hands being held. The center features a photograph of a female doctor in a white coat smiling and talking to an elderly patient. The bottom center shows a person holding a clipboard. The background is white with a teal and yellow striped pattern on the right side. The text "Hospice Assessment, Care Planning and Coordination" is in teal, and "HCPC" is in a teal script font. A small icon of a person with a heart and feet is in the bottom right corner.

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## HCPC 1.I-3.I

### Interdisciplinary Group

**Composition**


- Medical Director
- Registered Nurse
- Social Work
- Pastoral and other counselors

**Role**

- To provide care and services offered by the organization
- Supervises the care and services provided to the patient and family

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## HCPC 4.I-6.I

### Hospice Admission Requirements

**Initial** determination of anticipated life expectancy of six months or less

- Primary terminal condition and related diagnosis(es)
- Current subjective and objective medical findings
- Current medication and treatment orders
- Information about the medical management of any of the patient's conditions unrelated to the terminal illness

**Recertification**

- Determined by medical director or designated physician
- Timeframe no later than 2 calendar days after first day of each benefit period

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## HCPC 7.I-17.I

### Timeframes

- Notice of election to be filed within 5 calendar days of the effective date of the election statement
- Initial assessment to be completed within 48 hours of patient's election of hospice care
- Comprehensive assessment to be completed no later than five (5) calendar days after the election of hospice care
- The first day of the five days begins the day after the election

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## Comprehensive Assessment Elements

Nature and condition causing admission	Co-morbid psychiatric history
Presence or lack of objective data and subjective complaints	Complications and risk factors that may affect care planning
Risk for drug diversion	Functional and cognitive status
Ability to participate in own care	Imminence of death
Symptoms and severity of symptoms	Bowel regimen if opioids are prescribed
Patient and family support systems	Patient/family need for counseling and education
Comprehensive pain assessment	Initial bereavement assessment
Patient/family needs for referrals	Comprehensive drug profile and review
Data elements for outcome measurement	

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HCPC 11.I – HCPC 16.I

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## Scenario

Ms. Iris is being discharged from the hospital to home with initial hospice care. Her primary diagnosis is stage IV pancreatic cancer with liver metastasis. Her primary caregiver is her husband of 50 years who is struggling with COPD. The next closest relative is a daughter living 500 miles away. Both Ms. Iris and her husband are very anxious about this next step. Due to staffing circumstances a new employee, an RN new to hospice is scheduled to conduct the assessment. As the consultant, you are evaluating the admission documentation and process.

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## Group Activity – 20 minutes

- Attendees will be divided into four breakout rooms
  - Each participant should conduct a high-level overview of the entire assessment
    - Pages 10-12
    - Each group addresses their assigned task
      - Evaluate what was documented
      - Make suggestions for improvement
  - Each group will be assigned key elements of the assessment for in-depth review
    - **Group one** – focus on vital signs and pain assessment
    - **Group Two** – focus on psychosocial aspects
    - **Group Three** – focus on functional aspects
    - **Group Four** – focus on Medication aspect
    - **Group Five** – focus on coordination aspects
  - Each group assigns one spokesperson to share their thoughts.



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Patient: Iris Wood  
 SOC: 9/1/2021  
 Diagnosis – Pancreatic Cancer with metastasis  
 Secondary – Congestive Heart Failure  
 Election of benefit signed 8/30/2021  
 Discharge – Hospital on 8/31/2021  
 Level of Care: Routine Hospice Care  
 Age: 70  
 Advance Directives – Yes

**Vital Signs:**

Temp – 97.7  
 Pulse – 88  
 Resp – 24  
 BP – 118/68  
 Pulse oximetry - NA

**Pain Assessment**

Intensity of 4 current and frequently  
 Acceptable level to patient is 4  
 Description of pain – sharp abdominal pain with movement, becomes dull after medication taken.  
 Current medication effective “usually” “better than before I went into the hospital”

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## HCPC 12.I – Pain Assessment

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**History** of pain and its treatment,

- pharmacological and non-pharmacological

**Standardized** pain assessment tool appropriate to

- patient’s developmental and cognitive status

**Characteristics** of the pain, including:

- Location,
- frequency
- Intensity

**Impact** on usual activities and function (e.g., appetite, sleeping)

**Goals** for pain management – patient and family

**Satisfaction** with the current level of pain control.

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**Patient's Primary Concern/Goal**

Relief of pain and to enjoy her remaining days

**Caregiver's primary concern/goal**

Patient is free from pain per spouse. Primary caregiver is spouse of 50 years

**Neurological status**

Patient alert and oriented to person, place and time

No issues with vision, smell, taste

Becomes anxious with increasing pain

**Cardiac status**

Pulse regular, patient with +2 edema both lower extremities (pedal and ankle)

No complaints of chest pain

**Respiratory**

Respirations even, slightly labored when patients "catches her breathe" due to pain

Oxygen is in place at 2 liters per minute, nasal cannula

Breath sounds bilateral diminished in bases

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**Gastrointestinal**

Abdomen distended and firm, patient complains of occasional nausea, last bowel movement three days ago. Patient states this is normal for her. Minimal bowel sounds noted in all quadrants.

**Genitourinary**

Patient incontinent of urine on occasion. Urine observed to be clear and dark yellow. No complaints of burning or pain with urination. Utilizing urinary pads for incontinence.

**Musculoskeletal**

Patient able to move all extremities. States "I am feeling weaker and am afraid of falling." Husband assists with transfer to chair and patient walking 15 steps with moderate shortness of breath. Patient not willing to use bedside commode at this point.

**Activities of Daily Living**

Husband is assisting with cleaning, shopping, cooking and assisting with medication administration. Assists patient with bath using shower chair in the shower. Patient independent in feeding self

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**Fall Risk Assessment**

Standardized fall risk completed, and patient scored as high risk due to the following factors:

- Over age of 65
- Increased anxiety
- Unable to ambulate independently
- Initial admission to hospice
- Attached equipment in relation to 02

**Skin Integrity**

Poor turgor, skin slightly jaundiced and dry, warm to touch. No rashes, skin tear right leg upon discharge from hospital

**Endocrine**

No issues

**Coping**

Patient coping better with diagnosis but is worried about being a burden for her husband.

**Medical supplies**

Oxygen in place

Patient needs: hospital bed, walker

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## HCDT 9.I – Social Work Assessment

13

**Assessment includes:**

- Patient's and the family's adjustment to the terminal illness;
- Social and emotional factors related to the terminal illness;
- Presence or absence of adequate coping mechanisms;
- Family dynamics and communication patterns;
- Financial resources and any constraints;
- Caregiver's ability to function effectively;
- Obstacles and risk factors that may affect compliance
- Family support systems to facilitate end-of-life coping

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**Fall Risk Assessment**

Standardized fall risk completed, and patient scored as high risk due to the following factors:

- Over age of 65
- Increased anxiety
- Unable to ambulate independently
- Initial admission to hospice
- Attached equipment in relation to 02

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**Medical supplies**

Oxygen in place

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**CHAP**

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**Activities of Daily Living**

Husband is assisting with cleaning, shopping, cooking and assisting with medication administration. Assists patient with bath using shower chair in the shower. Patient independent in feeding self

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**Medications**

See medication list

Drug review completed and no interactions or side effects noted

Patient Name: Iris Wood Diagnosis: Pancreatic Cancer with liver Metastasis	DOB: 3/23/1952 SOC: 7/22/2021
Crestor 10 mg PO daily	
MS Contin 15 mg every 12 hours	
Ativan 0.5mg PO PRN	
Tylenol 325 mg PO PRN	
Atenolol 25 mg PO daily; hold heart rate <50	
Digoxin .25 mg daily	
Albuterol 2.5mg via nebulizer q 6-hour PRN for shortness of breath/wheezing	
Comfort Kit	
<b>DME</b>	
Walker	
10 L concentrator	
Hospital bed	
Overbed table	
Nebulizer	

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**Medications**

See medication list

Drug review completed and no interactions or side effects noted

Patient Name: Iris Wood Diagnosis: Pancreatic Cancer with liver Metastasis	DOB: 3/23/1952 SOC: 7/22/2021
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Comfort Kit	
<b>DME</b>	
Walker	
10 L concentrator	
Hospital bed	
Overbed table	
Nebulizer	

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## Coordination

### Coordination:

- Physician call for update on patient and orders obtained
- DME call for hospital bed
- Social Work notified of patient admission and summary given
- Volunteer - unable to provide assistance at this time
- Spiritual counselor - not called as patient refused

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## Interdisciplinary Group

HCPC  
18.I

Interdisciplinary Group prepares a written plan of care in consultation with the attending physician.

HCPC  
19.I

Designated RN member of the IDG ensures coordination of care, continuous assessment of patient and family needs, implementation of the interdisciplinary plan of care

HCPC  
20.I

Patient and family receive education and training appropriate to their responsibilities.

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## Interdisciplinary Group Involvement

The admitting clinician is conducting the assessment and does not address the initial bereavement assessment during their visit. The interdisciplinary team is informed of the admission on day two following the election of benefit. The spiritual counselor calls the patient on day three and is refused entry as the patient prefers to talk with her priest. An email is sent to the team to inform them of the patient's decision. The admitting clinician is off for three days and by day six following the election of benefit, there has been no initial bereavement assessment.

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## Plan of Care Elements

- Plan reflects patient and family goals
- Planned interventions based on assessments
- All services needed for palliation of terminal illness
- Pain and symptom management
- Scope and frequency of services
- Measurable outcomes anticipated
- Drugs and treatments
- Medical supplies and appliances
- Level of patient/representative agreement with the plan
- Level of patient/representative involvement with the plan

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## Individual Activity

- Participants will review the Plan of Care in their participant guide on pages 14-15 to evaluate the abilities of the clinician to develop a comprehensive Plan of Care.



- The activity will be allowed 10 minutes

- Discussion will follow related to the comprehensive nature of the plan of care



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## Discussion



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Address: 45 Apple Blossom Road, Pineville GA	
Visit frequency: RN 2w9, MSW 1m3, Chaplain - declined, Hospice Aide 2 w 10	
DNR: Yes/No	
Advance Directive: Yes/No	Medical Power of Attorney (POA)Name: Contact phone number
Language Preference: English	
Equipment: Oxygen concentrator, Portable Oxygen cylinders, hospital bed, overhead table, Shower chair etc.	
Medical Supplies/Appliances: Depends	
Special Precautions: Example, fall, oxygen, bleeding	
Allergies:	

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<b>Problem</b>	<b>Alteration in respiratory status</b>
<b>Intervention</b>	Assess vital signs, Assess respiratory status; Assess adequate oxygen to patient comfort level; Teach oxygen Usage, Teach s/s respiratory infection
<b>Goal</b>	Patient will exhibit adequate oxygenation within 1 week as noted by normal respiratory rate and depth.
PATIENT/FAMILY GOAL:	
<b>Problem</b>	<b>Alteration in Pain Management</b>
<b>Intervention</b>	Teach Pt/PCG appropriate use of pain control medications. Teach use of medications per comfort box; assess effectiveness of medication for pain control; assess availability of pain medications; if opiates are prescribed patient placed on stool softener, teach Pt/PCG s/s to report to agency
<b>Goal</b>	Patient's pain will be managed to patient acceptable level of 4
PATIENT /FAMILY GOAL	
<b>Problem</b>	<b>Alteration in urinary status as evidenced by incontinence</b>
<b>Intervention</b>	Assess skin for potential breakdown; Teach Pt/PCG of need to ensure dry clothing/linen;
<b>Goal</b>	Patient will be free from skin breakdown related to incontinence
PATIENT/FAMILY GOAL	
<b>Problem</b>	<b>Alteration in nutritional status</b>
<b>Intervention</b>	Assess nutritional status of patient; Teach Pt/PCG use of small frequent meals rather than large meals; Teach use of high protein supplements
<b>Goal</b>	Patient will be able to enjoy small amounts of food that are appetizing to her. Nutritional status will assist maintenance of skin integrity.

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PATIENT/FAMILY	
<b>Problem</b>	<b>Alteration in ability to care for personal care needs</b>
<b>Intervention</b>	Assess patient need for assistance with ADL. Teach Pt/PCG measures for safety during transfer and ambulation; Aide to provide care to patient 2 times per week for shower with use of shower chair; shampoo each visit, assist with transfer and ambulation; to inform RN of changes in the patient condition
<b>Goal</b>	Patient's personal care needs will be met safely and effectively.

**SPECIFIC PHYSICIAN ORDERS AS FOLLOWS:**

OXYGEN 2 LITERS VIA NASAL CANNULA CONTINUOUS.

Foley: Size 14 fr Balloon 5cc to drainage bag PRN Yes /No /prn for urinary retention

Routine comfort pack

Patient/Caregiver participated in plan of care and agree to care being provided.

Date: \_\_\_\_\_ Signed and dated by the following physician. Marcus Welby MD

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## HCPC 23 - Coordination

IDG is responsible for directing, coordinating and supervising care

Care and services are provided in accordance with the plan of care

Care and services are based upon all assessments

Sharing of information occurs between all disciplines, in all settings

- Including those under arrangement

Coordination occurs with other non-hospice healthcare providers providing services unrelated to the terminal illness and related conditions

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## 2022 Top Findings in HCPC

Standard	Content	CMS Tag
HCPC 21.1	Elements of the Plan of Care (25%)	L545, L548
HCPC 15.1	Medication Profile and Drug Review (18%)	L530
HCPC 9.1	Assessment within 5 days in accordance with elements of the hospice election statement (13%)	L523
HCPC 19.1	Designated RN coordinates care/individualized plan of care in collaboration with physician, patient, primary caregiver (13%)	L540, L543
HCPC 18.1	Interdisciplinary Group in consultation with the physician develop the written plan of care (7%)	L538

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## Top Findings in HCPC

### **HCPC 21.1; 418.56(c): Content of the Plan of Care**

**L545** - *Goals and Interventions and services for palliation and management of terminal illness*

**L548** - *418.56(c)(3) - Measurable outcomes anticipated from implementing and coordinating the plan of care.*

### **HCPC 15.1; 418.54(c)(6): Drug profile**

**L530** - *A review of all the patient's prescription and over the-counter drugs, herbal remedies and other alternative treatments*

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## Top Findings in HCPC

### **HCPC19.I; 418.56(a)(1): Responsible lead**

**L 540** - *The hospice must designate a registered nurse that is a member of the interdisciplinary group to provide coordination of care and to ensure continuous assessment of each patient's and family's needs and implementation of the interdisciplinary plan of care.*

### **HCPC 19.I; 418.56(b) Plan of care**

**L543** - All hospice care and services furnished to patients and their families must follow an individualized written plan of care

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## Top Findings in HCPC

### **HCPC18.I; 418.56 - Plan of Care**

**L 538**- *The plan of care must specify the hospice care and services necessary to meet the patient and family-specific needs identified in the comprehensive assessment as such needs relate to the terminal illness and related conditions.*

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## Tips for Success

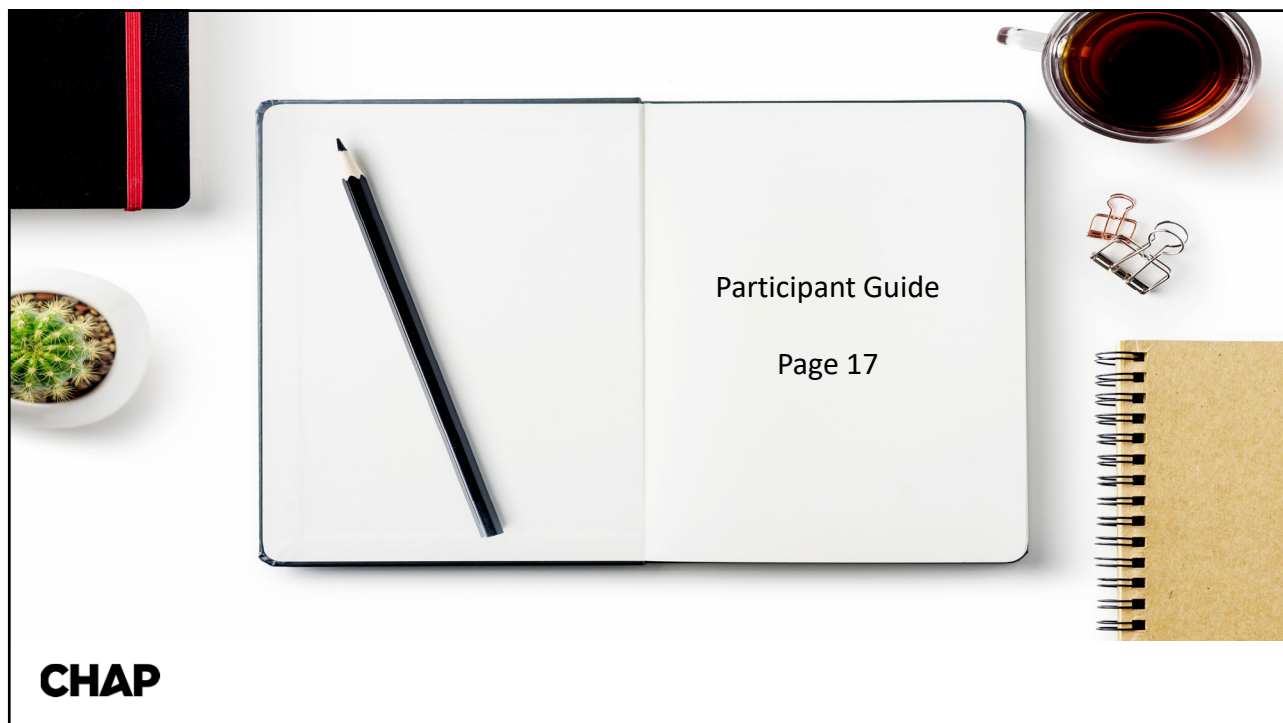
▶▶▶▶▶

- ✔ Focused audits
- ✔ Use of Templates
- ✔ Standardized processes and documentation
- ✔ Educate staff on alternate assessment components
  - Psycho-social
  - Spiritual
  - Bereavement



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**Hospice Care Delivery  
and Treatment**

*HCDT*

The slide features a central photograph of a smiling female healthcare professional in a white lab coat holding a clipboard and talking to an elderly patient. To the left, there are three smaller images: a person writing on a document, a teal square, and hands being held. To the right, there is a teal and yellow vertical bar with a heart icon in a hand.

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## HCDT Standard Summary

<b>HCDT 1.1-4.1</b>	Provision/Availability of services
<b>HCDT 5.1-14.1</b>	Care in accordance with Plan of Care/standards of Practice
<b>HCDT 15.1-21.1</b>	Aide/Homemaker/Volunteer
<b>HCDT 22.1-28.1</b>	Provision of Services
<b>HCDT 29.1-35.1</b>	Drugs and biologicals
<b>HCDT 36.d-40.1</b>	Discharge/transfer of care
<b>HCDT 41.1</b>	Imminent Death

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## Provision of all Services

### HCDT.5-12.I

#### Core Services

- Physician
- Nursing
- Social Work
- Counseling
  - Spiritual
  - Dietary

#### Requirements

- meet the qualifications of their discipline
- Provide services per the plan of care and in compliance with standards of practice
- Under the direction of the physician
- Meet the needs of the patient and family

### HCDT.13-21

#### Non-Core Services

- Physical therapy,  
Occupational therapy,  
Speech Language  
Pathology
- Hospice aide and  
homemaker services
- Volunteer services

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## Discussion



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## Interdisciplinary Team Meeting

Review the IDT note from the first meeting held after the visit observed with Ms. Iris (pages 18-19)

Identify areas of challenge for this clinician in her report to the team

Prepare for a robust discussion

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## Discussion



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Patient: Iris Wood  
 SOC: 9/1/2021  
 Diagnosis – Pancreatic Cancer with metastasis  
 Secondary – Congestive heart Failure  
 Level of Care: Routine Hospice Care  
 Age: 76  
 Advance Directives – Yes  
 Opioid usage - yes


Date of Meeting: 10/14/2021

Problem overview:

- diminished respiratory function
- increased weakness
- increased pain
- decreased mobility
- decrease in appetite

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**Nursing:** Patient pain is increasing and becoming difficult to manage at night. Pain medication changes 3 times this week to gain control to the self-identified level of acceptable pain at 4. Patient restlessness increasing and anxiety level escalating. Increasing loss of appetite, eating only small bites with meals. Increased nausea and lack of bowel movement for past three days. Continues oxygen at 2l/min. Caregiver becoming exhausted and unable to get restful sleep. Patient requiring maximum assistance with transfer. Using walker that husband had in storage from his hip surgery.

*Recommendations:* continued adjustment of pain medication for control of pain. Continued oxygen for comfort level. Continue aide services at 4 times per week, increase nursing visit to five times per week.

**CHAP** Signed: Nurse Julie RN

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**Social Worker:** Has not been able to fit patient into her schedule since patient admission.

*Recommendations:* Social Worker to schedule immediate visit to discuss anxiety and caregiver ability to meet patient needs.

Signed: Socially Adept MSW

**Spiritual Counselor:** has not seen patient as patient declined services. Not present at this meeting

*Recommendations:* None

**Volunteer Coordinator:** has no ability to schedule volunteer

*Recommendations:* As soon as a volunteer is available, will let the team know to evaluate the need of the patient/family for volunteer services

Signed: Helping Hand

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**Physician:** Has made multiple changes to medications and will plan on increasing medications as needed and add medication for anxiety.

Recommendations: Orders as follows:

- Social worker will increase visits to weekly with first visit to be within 24 hours
- RN increase visit to 4xw
- No change to aide visits
- Chaplain awaiting patient request
- Volunteer services to be initiated when available
- Adjustments to pain regimen, addition of anxiety med
- Orders for Ensure supplement

Signed: Marcus Welby MD

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## 2022 Top Findings in HCDT

Standard	Content	CMS Tag
HCDT 16.1	Hospice Aide fulfills responsibilities within the plan of care (27%)	L 626
HCDT 15.1	Written aide instructions are prepared by RN (15%)	L 625
HCDT 39.1	Revocation of hospice benefit/discharge requires D/C summary (10%)	L 683
HCDT 40.1	Required elements of discharge summary (7%)	L 684
HCDT 38.1	Summary needed for transferred patient (7%)	L 682

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## Top Findings

### HCDT.38.I; 418.104(e): Discharge or transfer of care

**L682** If the care of a **hospice patient is transferred** to a Medicare/Medicaid facility, the hospice forwards to the receiving facility a copy of:

- the hospice discharge summary
- the patient's record, if requested.

**Discharge summary** includes:

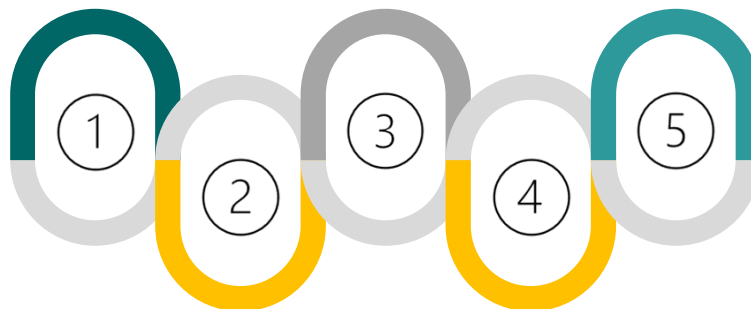
treatments, symptoms, and pain management;

- current plan of care and latest physician orders
- documentation to assist in post-discharge continuity of care

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## Tips for Success



Policies for remote monitoring

Templates for transfer/discharge

Aide documentation coordinates with the written aide plan of care

Supervisory visits include review of documentation and patient interview

Interdisciplinary team processes

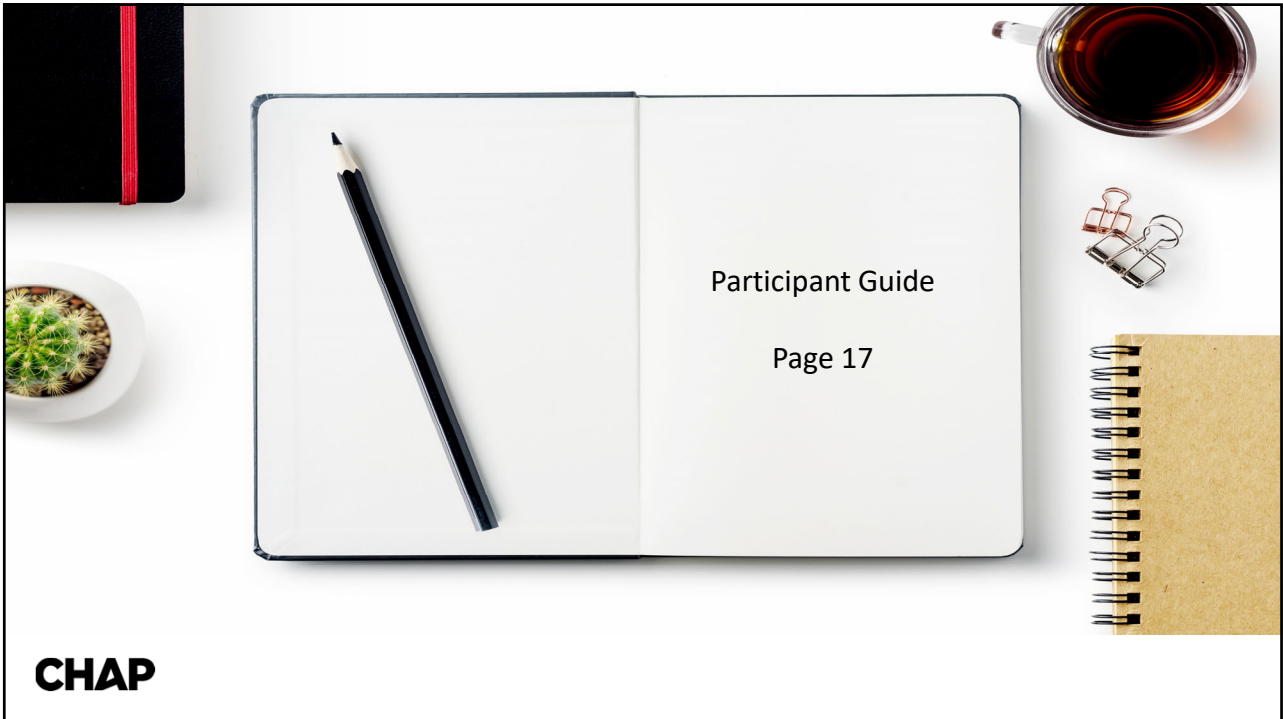
- Addressing absent members
- Ensuring appropriate discussion
- Agenda for meeting
- Documentation template

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# Hospice Inpatient Care (HSIC)



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## Standard Review (1)

### HSIC1.I – 4.I General inpatient standards

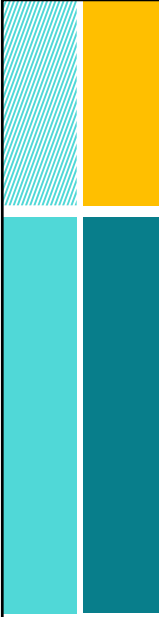
- Eligibility
- Pain and symptom management control
- Medicare certified facility



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## Standard Review (2)


HSIC 5. Required elements of the written agreement for provision of inpatient care

- Hospice responsibilities
- Facility responsibilities



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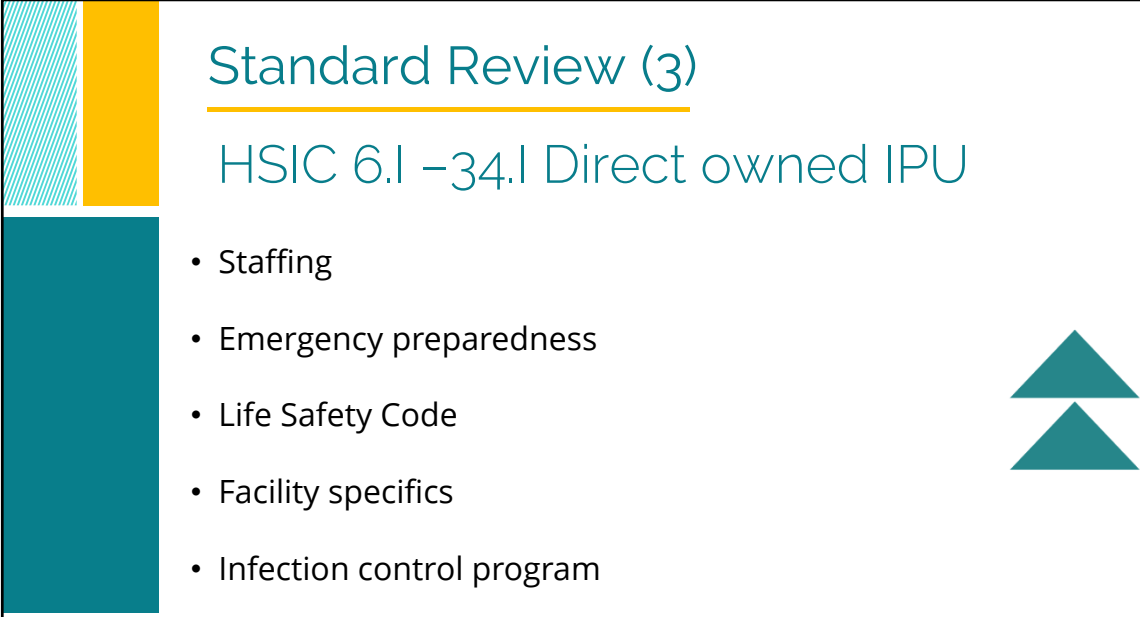


## Agreement Requirements

<b>Hospice:</b>	<b>Inpatient Provider:</b>
<ul style="list-style-type: none"> <li>• Plan of Care</li> <li>• Inpatient clinical record</li> <li>• Discharge summary</li> <li>• Training               <ul style="list-style-type: none"> <li>◦ Documented</li> </ul> </li> <li>• Compliance</li> </ul>	<ul style="list-style-type: none"> <li>• Policies</li> <li>• Clinical Record</li> <li>• Inpatient record available</li> <li>• Designated individual</li> </ul>

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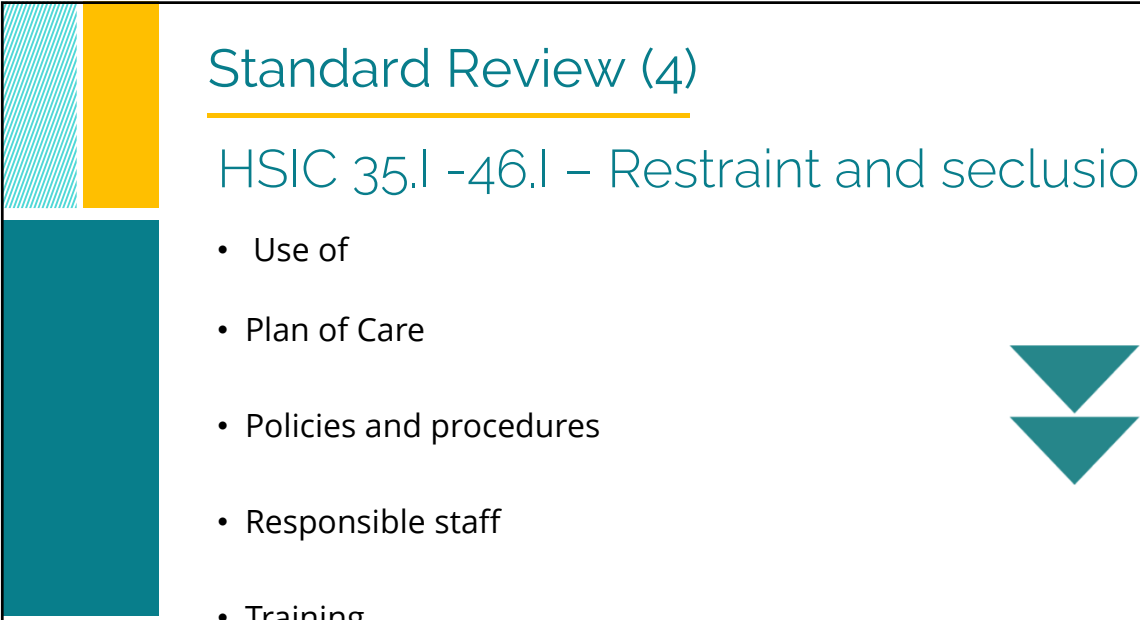
## Standard Review (3)

### HSIC 6.I –34.I Direct owned IPU

- Staffing
- Emergency preparedness
- Life Safety Code
- Facility specifics
- Infection control program
- Medication administration

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## Standard Review (4)

### HSIC 35.I -46.I – Restraint and seclusion

- Use of
- Plan of Care
- Policies and procedures
- Responsible staff
- Training

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## Direct or Under Arrangement

### Under Arrangement

- Written Agreement
- Ensuring facility complies with Life Safety Code
- Infection control as per hospice policy
- Complies with restraint/seclusion requirements

### Direct

- Appropriate staffing/24 Hour Nursing
- Responsible for Emergency Preparedness compliance: policies/testing/communication
- Life Safety Code Compliance
- Facility specific infection control
- Policies related to restraint/seclusion

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## Ms. Iris



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## Iris's pain management

Over a 3-week period, Ms. Iris has had progressive difficulty in pain management. When admitted, the patient's pain was being controlled with Tramadol and the use of Dilaudid 2mg for breakthrough pain, in week two of her hospice episode, her pain medication plan was changed to increase Dilaudid 8mg for breakthrough pain. In week three Fentanyl patches with Actiq lozenges were unable to provide her acceptable relief.

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## GIP Decision

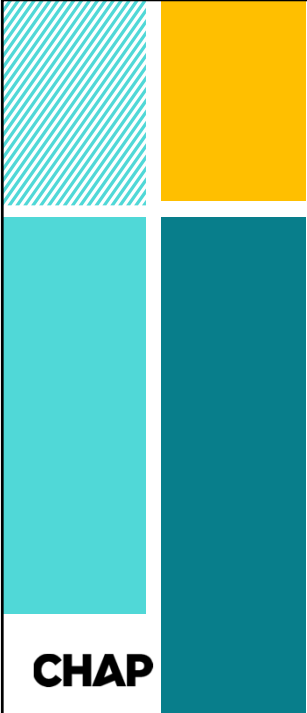
The decision was made to admit her to GIP for pain management. This decision was very difficult for the husband to agree to but after discussion with the social worker, he admitted he felt hopeful in that his wife may be able to get some pain relief. It was noted by members of the IDT that the husband appeared exhausted and had not had a good night's sleep in 3 weeks.

In addition, the personal care needs of his wife were growing more complex each day and without his daughter's help, he was overwhelmed with his wife's needs.

Ms. Iris was admitted to a Medicare Certified Skilled Nursing Facility that the hospice had contracted with for their provision of GIP services.

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## Thoughts to Consider

Was short-term inpatient care the right choice for Ms. Iris?


What other options could be considered?

What interventions might need to occur for Ms. Iris to come back home?

What level of care would be appropriate if fatigue of the husband was the main issue?

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## 2022 Top Findings in HSIC

Standard	Content	CMS Tag
HSIC 28.1	Preparation/delivery/storage of meals (38%)	L736
HSIC 15.1	Documented and dated Life Safety Code fire drills (29%)	E0039
HSIC 24.1	Each patient room has control valves to regulate hot water (8%)	L732

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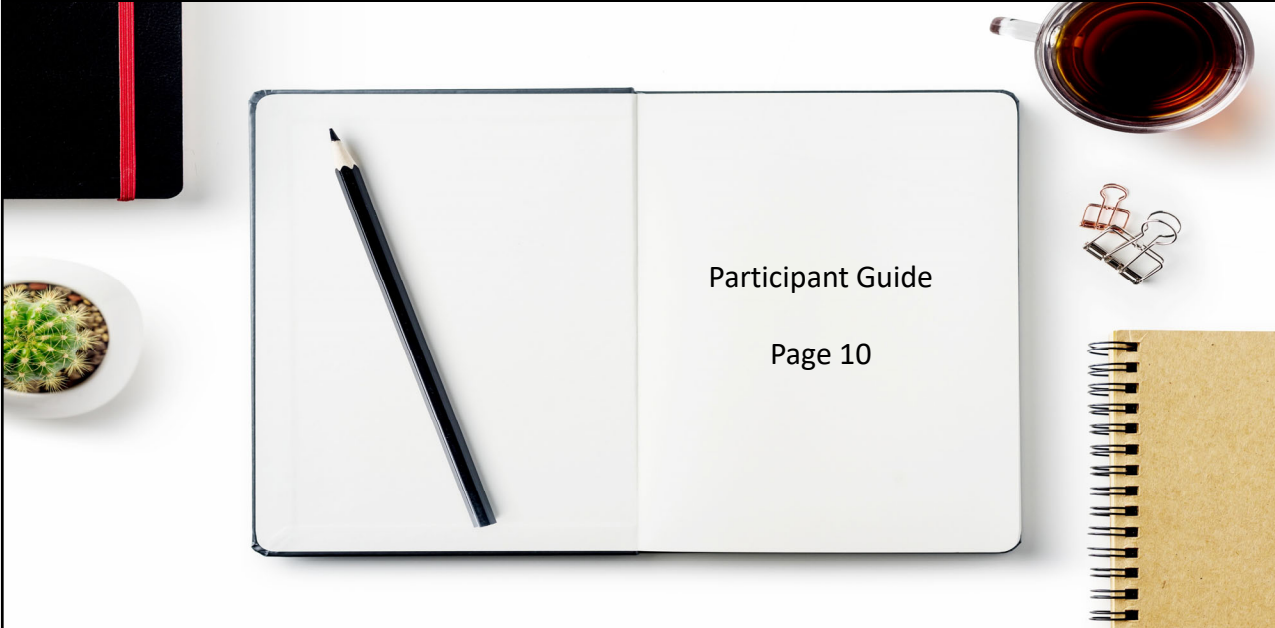
# Tips for Success



- All agreement elements are present
- Review Plan of Care elements
- Directly owned
  - Plan fire drills
  - Mock survey of LSC
  - Life Safety Code addressed through quality program

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Participant Guide  
Page 10

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# Hospice Care to Residents in a Facility

## HSRF



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## HSIC and HSRF

### Similarities

Written Agreement



Financial Responsibility.



Hospice Standards and Plan of Care.



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### Differences



Bereavement responsibilities

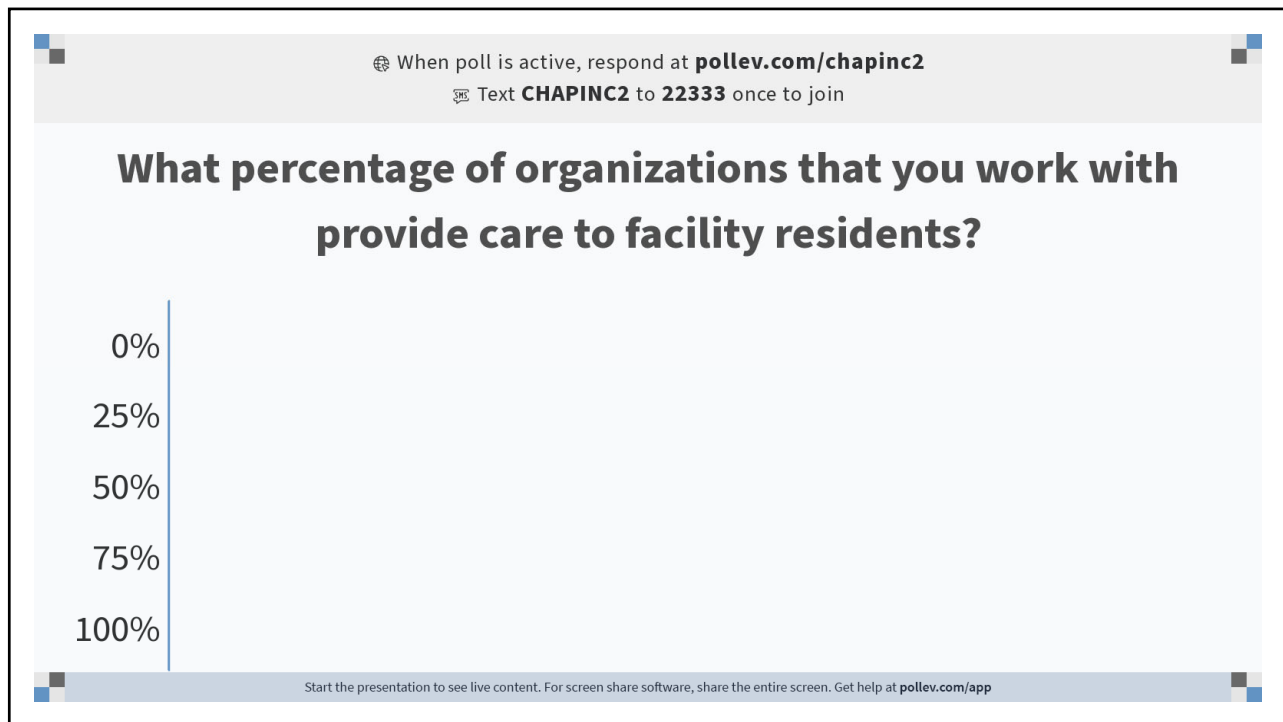


Training responsibilities



Provision of 24-hour nursing

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## Written Agreement

### General Overview

The hospice may use the SNF/NF or ICF/IDF nursing staff, where permitted by state law and as specified by the SNF/NF or ICF/IDF, to assist in the administration of prescribed therapies included in the plan of care only to the extent that the hospice would routinely use the services of a hospice patient's family.

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## Written Agreement

### Hospice Responsibilities elements:

- Medical direction and management of the patient;
- Nursing/Counseling/Social work
- Provision of medical supplies, durable medical equipment, and drugs
- All other hospice services related to terminal illness
- Reporting of mistreatment or abuse
- Provision of bereavement services

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## Written Agreement

### Facility Responsibility elements:

- 24-hour room and board
- Meeting usual personal care and nursing needs care, meeting the personal care and nursing needs that would have been provided by the primary caregiver at home, at the same level of care provided before hospice care was elected by the patient/resident.

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## Whose Responsibility

Iris has been admitted to a skilled facility for care following her inpatient stay until her daughter is able to return and provide care for her mother. The hospice will continue to provide care to Ms. Iris in the facility. The RN is explaining to the facility staff the differences in their roles and has decided to provide examples to reinforce their different responsibilities.


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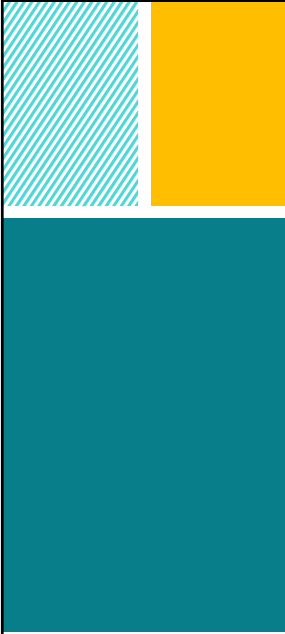
## Whose Responsibility?

1. Provision of meals
2. Physician call upon worsening of symptoms
3. Providing a chair bath 3 times per week
4. Assisting with incontinence
5. Determining the bowel regimen
6. Implementing the bowel regimen
7. Determines a need for changing the level of care
8. Financial responsibility for incontinence supplies
9. Financial responsibility for medications addressing the terminal illness



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## Yes, or No?

**Hospice:**

- Calling the physician upon worsening symptoms (2)
- Determining the bowel regimen for a patient on opioids (5)
- Determines a need for changing the level of care (7)
- Financial responsibility for medications addressing the terminal illness (9)

**Facility:**

- Provision of meals (1)
- Providing a chair bath 3 times per week (3)
- Assisting the patient with incontinence (4)
- Implementing the bowel regimen (6)
- Financial responsibility for long term incontinence supplies (8)



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## 2022 Top Findings in HSRF

Standard	Content	CMS Tag
HSRF 6.1	Hospice plan of care present/coordination occurs with facility (56%)	L 774
HSRF 9.1	Clinical record required components (38%)	L781

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## Tips for Success

- ✓ Each intervention is assigned
- ✓ Documentation reflects coordination and agreement
- ✓ Audit record for required hospice elements:
  - Plan of care and other orders
  - CTI
  - Advance directives
  - Contact info for hospice staff
  - 24-hour call direction
  - Hospice medication
  - Hospice physician and attending physician

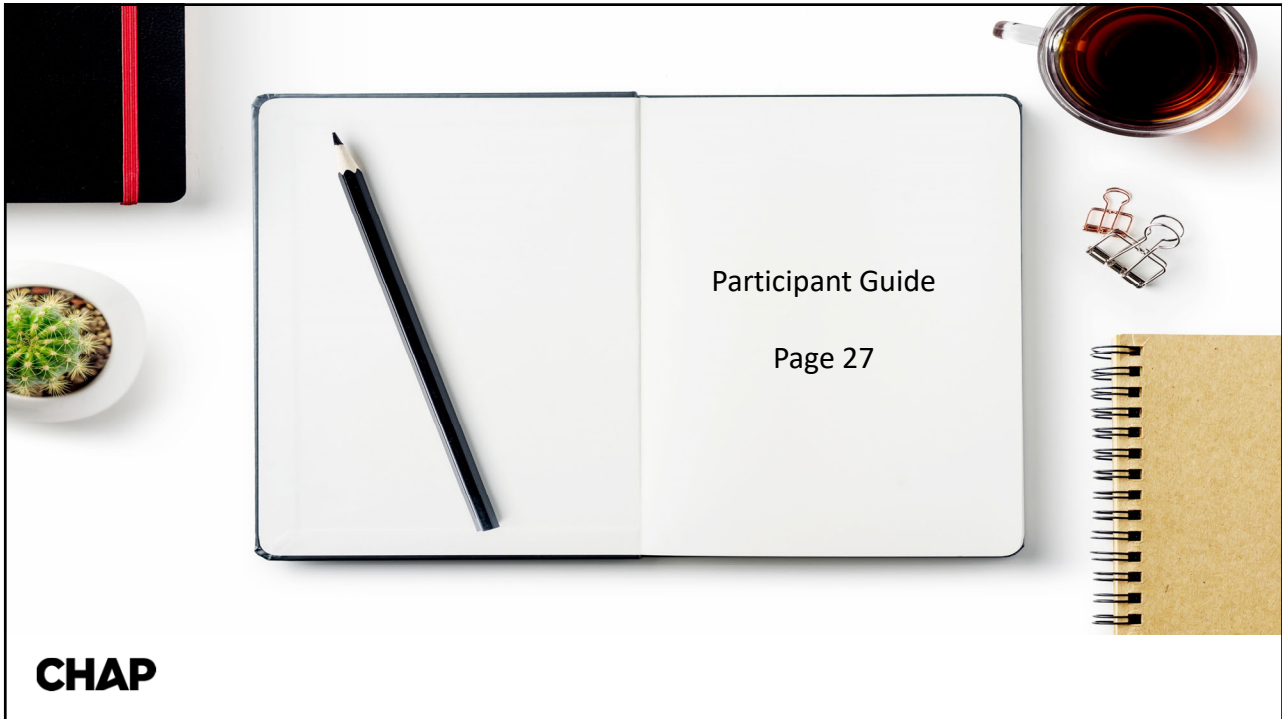


**CHAP**

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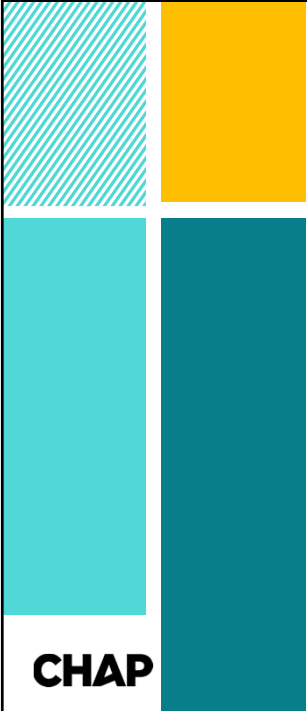
94



# Hospice Leadership and Governance


*HSLG*

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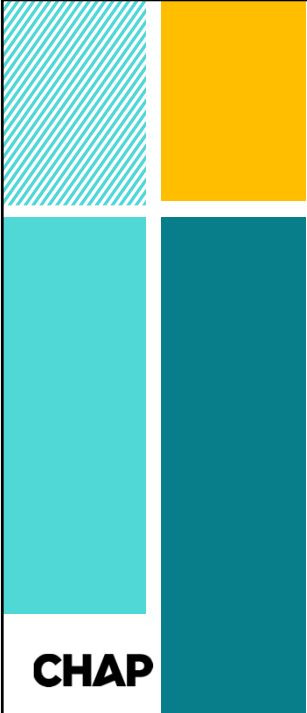
## HSLG 2.1 - Governance

- Appointing of administrator
- Overall management and operation
- Provision of care and services
  - Leadership
  - Core
  - Non-Core
  - Volunteers
- Fiscal operations
  - Annual operating budget
  - Use of inpatient days
- Ongoing performance improvement



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## HSLG 3.I -Administrator

Appointed by the governing body

- Hospice employee
- Meets qualifications required by the governing body

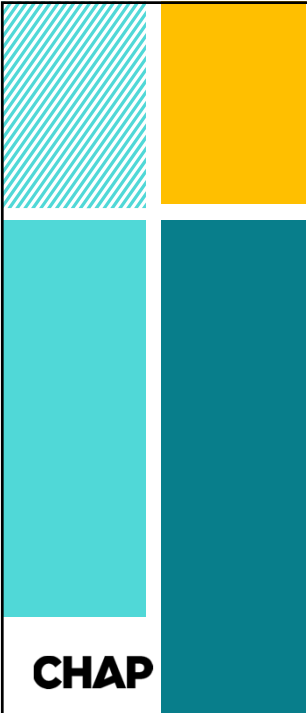
Reports to the governing body

Responsible for day-to-day operations

An alternate is to be identified to address the duties of the administrator when not available

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## HSLG 5-6 - Fiscal Operations

**Resources** are managed to enable the ability to meet the palliation needs of the patient and management of the terminal illness

**Operating budget**

- Reflects scope and complexity of service provided
- Includes projected revenue and expense

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## HSLG 7.I Volunteers

- Day to day administrative
- Direct patient care
- Time equals 5% of total patient care hours
- Cost savings is document
- Documentation:
  - Position held by volunteer
  - Work time spent by volunteer
  - Dollar estimate if same time spent by paid employee




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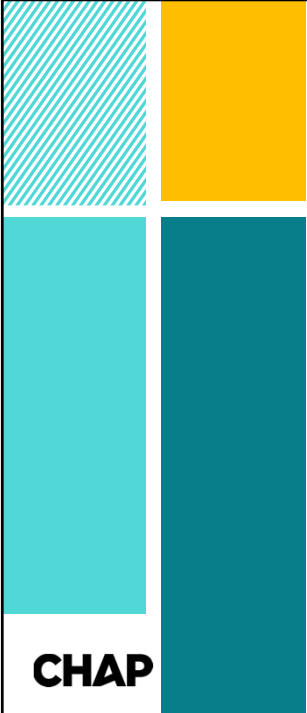
## HSLG 8.I Inpatient Days

The total number of inpatient days used by Medicare beneficiaries who elected hospice coverage in a 12-month period may not exceed 20 percent of the total number of hospice days consumed in total by Medicare beneficiaries.



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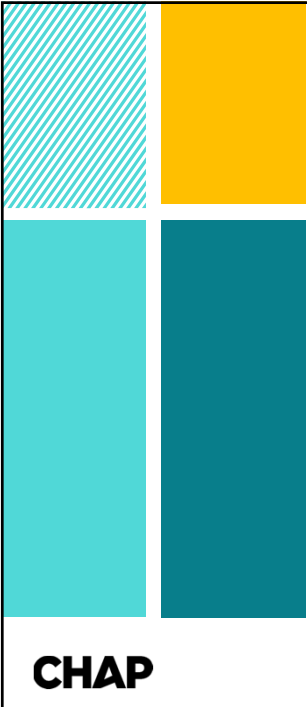
## HSLG 9.I-10.I DME

Is **safe** and in working order

- Manufacturer's guidelines are followed for routine and preventive maintenance
- Repair and maintenance policies are developed when the manufacturers guidelines for a piece of equipment do not exist
- Persons under **contract** may be used to ensure **maintenance** and repair of durable medical equipment

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## HSLG 11-13.I Drugs and Biologicals

Are obtained from community or institutional pharmacists or stocks the drugs and biologicals itself

**Discrepancies related to controlled medications**

- are investigated immediately by the pharmacist and Hospice administrator
- are reported to the appropriate state authority
- a written account of the investigation is available to state and federal officials

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## HSLG 14.D – 16.D Agreements

- Scope of services
- IDG oversight and coordination
- Communication
- Care authorized by hospice
- Qualified personnel
- Safe and effective care
- In accordance with Plan of Care
- Hospice may contract with medical director services
  - Self employed physician
  - Physician employed by professional entity or physician group

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## HSLG 17-18.I Multiple Locations



- Complies with federal regulation regarding disclosure of ownership and control information



- Ensures hospice multiple locations are approved by Medicare and licensed as appropriate before providing care



- Clearly delineates lines of authority
- Shares administration, supervision and services with parent



Hospice monitors and manages all services provided at multiple locations

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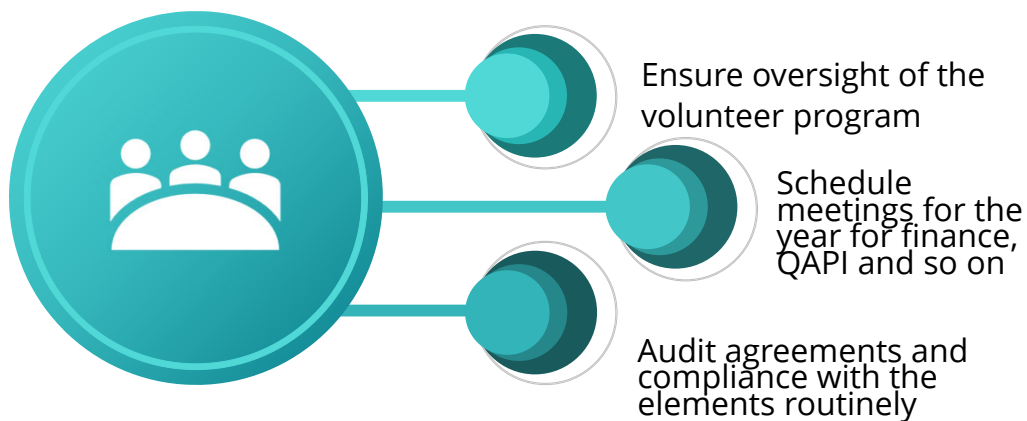
## 2022 Top Finding in HSLG

Standard	Content	CMS Tag
HSLG 2.I	Governance assumes full authority (36%)	L574,L651
HSLG 14.D	Required elements of written agreement to furnish services (21%)	L 655
HSLG 3.I	Qualified administrator and alternate is appointed (14%)	L651

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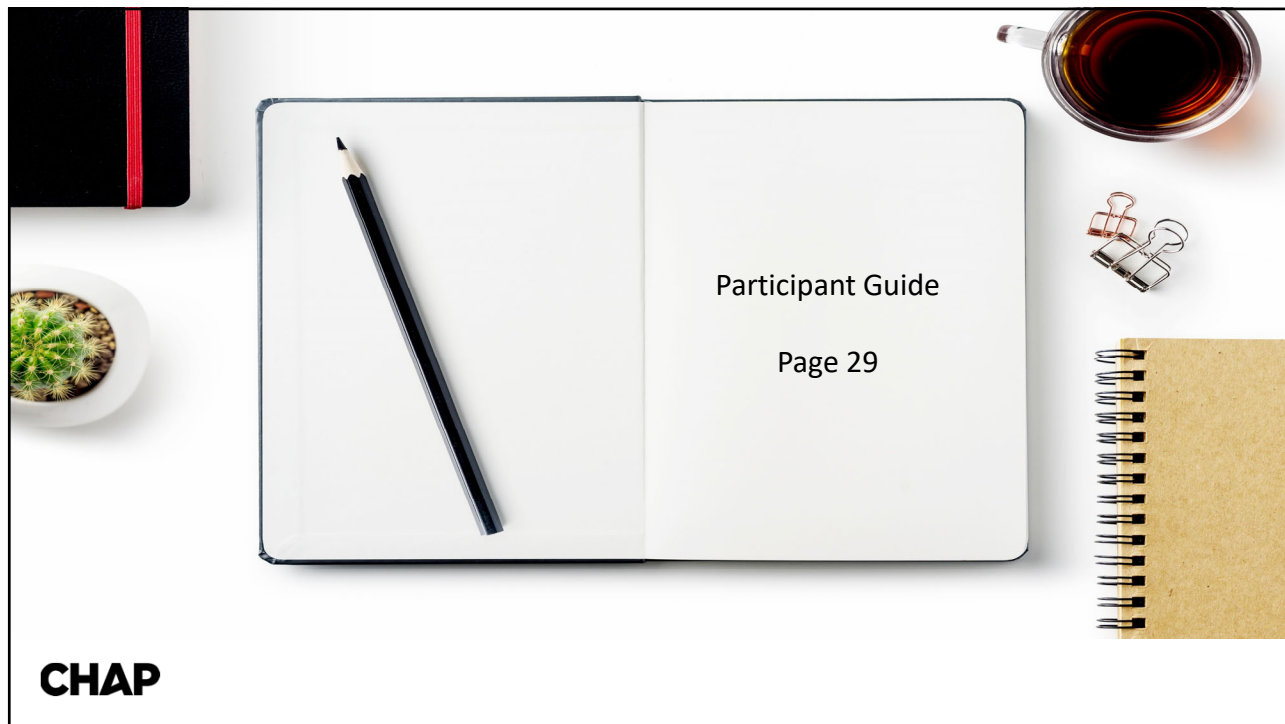
105

## Tips for Success



**CHAP**

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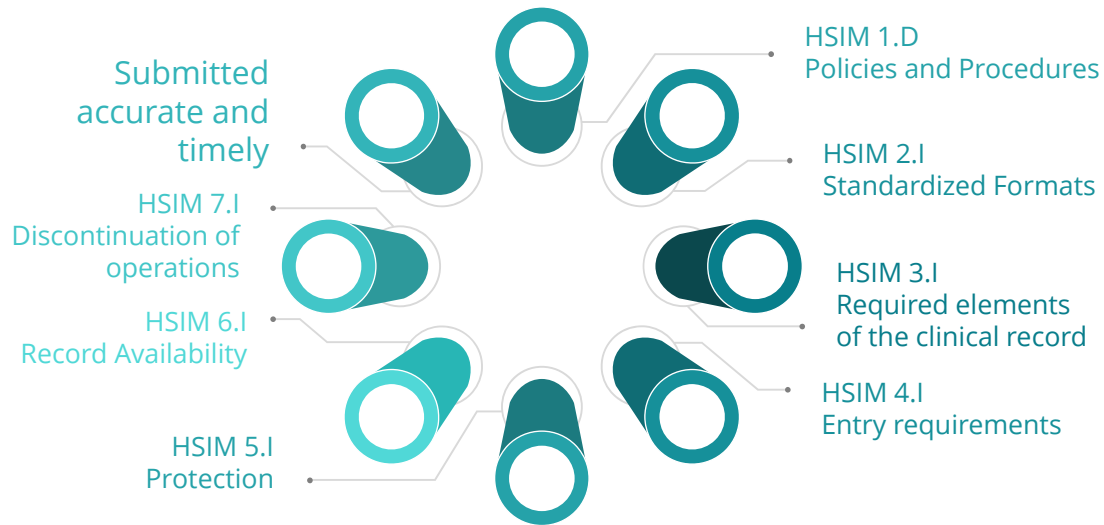


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## Standard Summary



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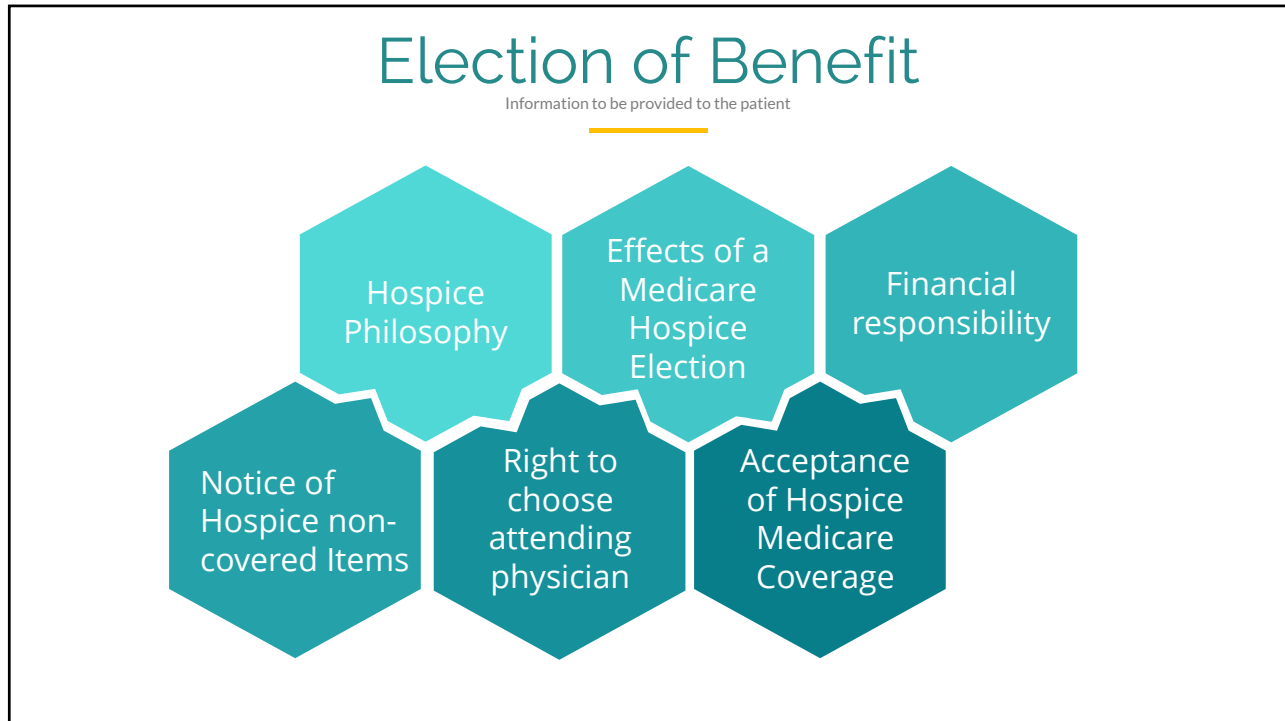
## Clinical Record Elements

- Plans of Care
- Assessments
- Clinical notes
- Patient rights
- Hospice Election of Benefit
- Responses to interventions



- Outcome measure data elements
- Physician certification
- Advance Directives
- Inpatient discharge summary
- Physician orders

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## Notification of Non-Covered Items

- ✓ Diagnosis related to terminal illness and related conditions
- ✓ Non-Covered items, services and drugs determined by hospice as not related to terminal illness and related conditions

<https://www.cms.gov/files/document/model-hospice-election-statement-and-addendum.pdf>

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# Certification of Terminal Illness

## Timeframe

Verbal or written no later than 2 calendar days after the start of each benefit period.

- Written must be signed and dated prior to billing Medicare

Initial certification and recertifications may be completed up to 15 days prior to the start of the next benefit period

## Certifying Physician only

## Contents

- Medical prognosis
- Narrative
- The benefit period dates

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# Narrative



Written by the certifying physician

Clinical findings that support six months or less life expectancy

If part of the form, above the physician's signature.

If an addendum, signature follows the narrative.

The physician attests by signing, the narrative was composed based on review of the patient's medical record or his/her examination of the patient.

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## Face to Face Encounter

Third benefit period and subsequent:

- Why clinical findings of face-to-face encounter support six months or less.
- Documentation
  - date of the encounter,
  - an attestation by the physician or nurse practitioner that he/she had an encounter with the beneficiary.
    - If the encounter was done by a nurse practitioner, he/she must attest that clinical findings were provided to the certifying physician

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## Common Errors

### Narrative

- missing
- No attestation statement

### Verbal Certification

- If applicable, missing one or both the Medical Director and/or attending

### Signature and date

- No physician signature
- Illegible signature
- Predating physician signature
- Signature not dated
- Lack of both Medical Director and Attending signatures as applicable

### Certification Dates

- Not clearly stated

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Source: <https://www.palmettogba.com/palmetto/jmhhh.nsf/DIDC/2IBJVJEP5W~Hospice>

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## 2022 Top Finding in HSIM

Standard	Content	CMS Tag
HSIM 4.I	Record entries are legible, authenticated, and dated(92%)	L 679
HSIM 2.I	Standardized formats, data elements. "Do Not Use" list (6%)	NA
HSIM 3.I	Elements of the clinical record (2%)	L 678 L 673

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## Top Finding

### HSIM 3.I - Elements of the clinical record

L678 -§418.104(a)(7) physician orders

L 673- §418.104(a)(2) Signed copies of the notice of patient rights in accordance with §418.52 and election statement in accordance with §418.24.

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# Tips for Success



Conduct record review



Template for review of narrative



Provide staff with "do not use" listing as a job aide



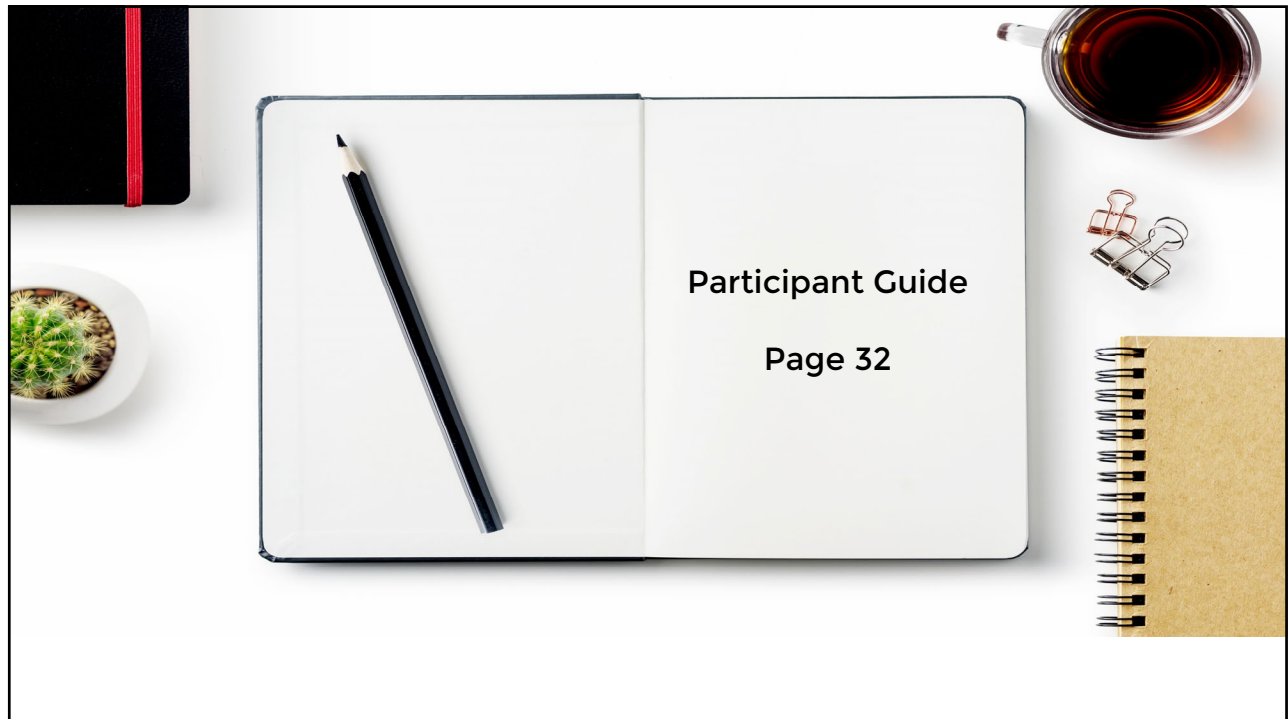
Address untimely documentation submission



Template for review of all elements of CTI

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# CMS Revised Survey Process

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## Resource

**State Operations Manual**  
**Appendix M - Guidance to Surveyors: Hospice -**  
*(Rev. 210, 02-03-23)*

**Transmittals for Appendix M**

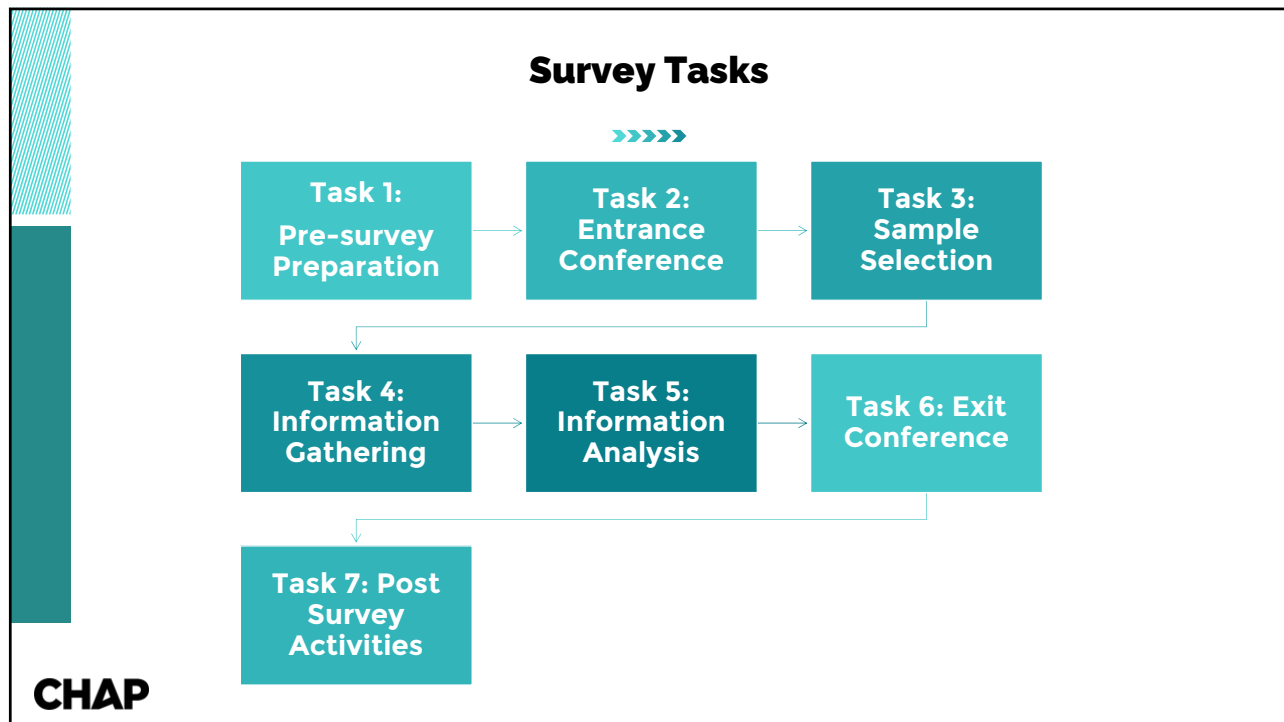
**Part I – Investigative Procedures**

I - Introduction  
*II. Regulatory and Policy References*  
*III. Tasks in the Survey Protocol*

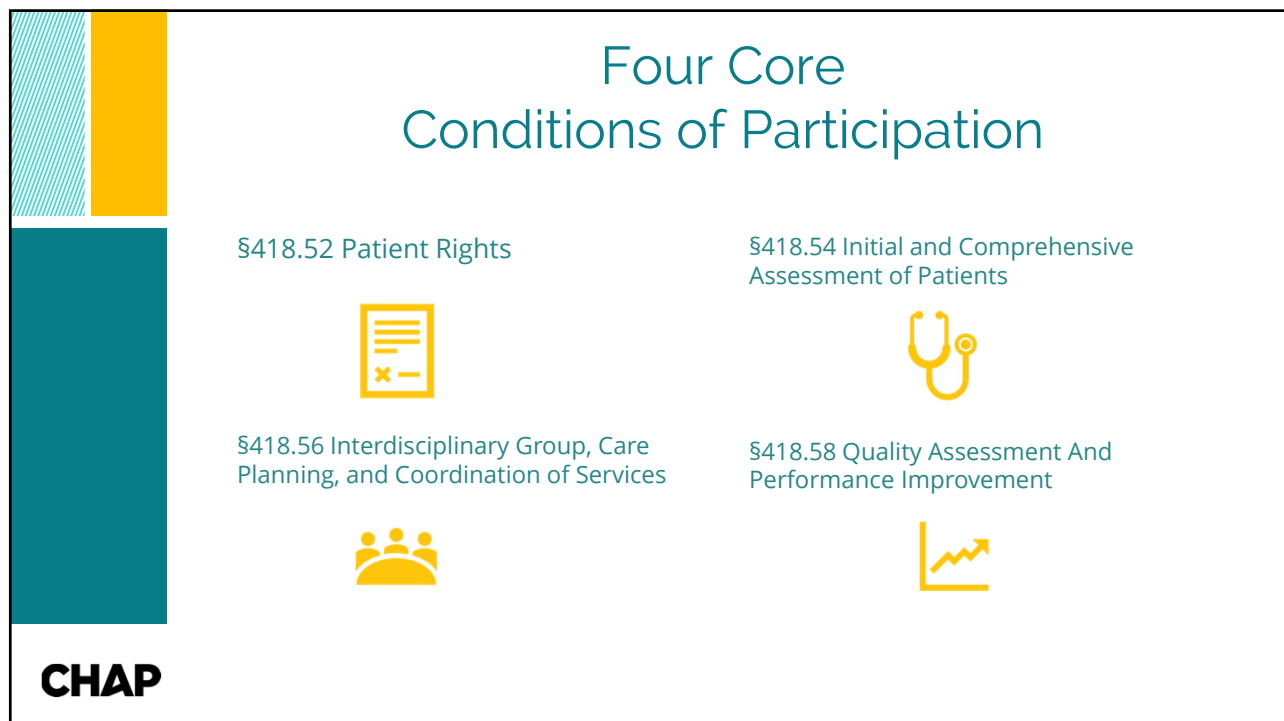
*Introduction*  
*Task 1 Pre-Survey Preparation*  
*Task 2 Entrance Conference*  
*Task 3 Sample Selection*  
*Task 4 Information Gathering—Phase 1 & Phase 2*  
*Task 5 Preliminary Decision Making and Analysis of Findings*  
*Task 6 Exit Conference*  
*Task 7 Post-Survey Activities*

C - Post Survey Revisit

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## Phase 1 Example



Surveyor will review three core CoPs and six associated CoPs

### Three core CoPs:

1. §418.52 Condition of Participation: Patient's Rights
2. §418.54 Condition of Participation: Initial and Comprehensive Assessment of the Patient
3. §418.56 Condition of Participation: Interdisciplinary Group, Care Planning, and Coordination of Services



### Six associated CoPs:

1. §418.52 Condition of participation: Patient's rights
2. §418.76 Condition of Participation: Hospice Aide and Homemaker Services
3. §418.102 Condition of Participation: Medical Director
4. §418.108 Condition of Participation: Short-term Inpatient Care
5. §418.110 Condition of Participation: Hospices that Provide Inpatient Care Directly
6. §418.112 Condition of Participation: Hospices that Provide Hospice Care to Residents of a SNF/NF or ICF/IID

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## Phase 2 Example



Surveyor will review §418.58 and 13 associated CoPs

### Core CoP:

§418.58 Condition of Participation: Quality Assessment and Performance Improvement



### 13 associated CoPs:

1. §418.62 Condition of Participation: Licensed Professional Services
2. §418.64 Condition of Participation: Core Services
3. §418.66 Condition of Participation: Nursing Services Waiver Of Requirement That Substantially All Nursing Services Be Routinely Provided Directly by a Hospice
4. §418.70 Condition of Participation: Furnishing of Non-core Services
5. §418.72 Condition of Participation: Physical Therapy (PT), Occupational Therapy (OT), and Speech-Language Pathology (SLP)
6. §418.74 Waiver of Requirement-Physical Therapy, Occupational Therapy, Speech Language Pathology and Dietary Counseling
7. §418.78 Condition of participation: Volunteers
8. §418.100 Condition of Participation: Organization and Administration of Services
9. §418.104 Condition of participation: Clinical Records
10. §418.106 Condition of Participation: Drugs and Biologicals, Medical Supplies, and Durable Medical Equipment
11. § 418.113 Condition of participation: Emergency preparedness
12. §418.114 Condition of Participation: Personnel Qualifications
13. §418.116 Condition of Participation: Compliance with Federal, State, and Local Laws and Regulations Related to the Health and Safety of Patients

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## Enhanced Hospice Oversight



CMS announces enhanced oversight for New Hospices:

**Who:**

newly enrolled as of July 13, 2023

- Final approval for Medicare enrollment on or after July 13, 2023
- Started enrollment prior to July 13, 2023, and have not yet received final approval

Change of ownership under 42 CFR 489.18

- Approval on change of ownership on or after July 13, 2023

Undergoing a 100% ownership change that does not fall under 42 CFR 489.18

**Where:**

Arizona, California, Nevada, and Texas

**When:**

July 13, 2023, for a period of 30 days up to a year

**Why:**

Due to numerous reports of hospice fraud, waste, and abuse. Number of hospices increased significantly in these states raising concerns about market saturation

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## What was today's valuable lesson? (page 30)



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# Contact

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Bobbie.warner@chapinc.org  
202-218-3700

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